

Pay Policy – 2020/2021

Toynbee School

1. General commitment

The governing body will seek to ensure that staff are rewarded in an open and transparent way for the level of responsibility they carry and the individual contributions they make to the work of the school, subject only to the constraints of statutory documents, national and local pay structures and budgetary provision.

The aim of this pay policy is to enable the school to recruit and retain sufficient staff of suitable quality and number and thereby secure its school improvement objectives, which for the 2020-21 year are:

The model pay policy issued by Hampshire and adopted by Toynbee has not introduced the advisory points of the School Teacher Pay and Conditions Document and so the policy is adopted on the proviso that Hampshire Education Personnel Services will work constructively in the current academic year with the teacher unions and heads (through nominated representatives) to explore how they might move to the advisory points model without causing significant detrimental impact on school, particularly from a financial perspective.

This policy operates in conjunction with the school's policy on [Managing Performance of Staff in Schools](#).

This pay policy will be reviewed annually by the governing body in consultation with staff.

2. Basic principles and governance

2.1 Terms and conditions

All teachers at Toynbee School are paid in accordance with the statutory provisions of the School Teachers' Pay and Conditions Document. A copy can be found in the school office and is online at: <https://www.gov.uk/government/publications/school-teachers-pay-and-conditions>.

The statutory pay arrangements give discretion over pay progression for classroom teachers and leaders as well as discretion regarding use of

teaching and learning responsibility payments (TLRs) and other allowances. Decisions on the way these discretions are used are the responsibility of the governing body, advised by the headteacher where appropriate, and are set out in this pay policy for the school.

Support staff at Toynbee School are paid in accordance with the National Joint Council for Local Government Services National Agreement on Pay and Conditions of Service (the 'Green Book') and locally agreed conditions of service, as they apply to schools, under 'Employment in Hampshire County Council 2007' ('EHCC2007'). Their pay is set in accordance with Hampshire County Council's pay framework and pay progression is determined through use of Individual Performance Planning (IPP).

All pay-related decisions are made taking full account of the school improvement plan and staff, together with their school union representatives, have been consulted as appropriate on the principles contained in this policy. Such decisions are also taken within the framework of current employment legislation, particularly those focused on equalities.

The governing body will actively promote equality in all aspects of school life, particularly as regards all decisions on advertising of posts, appointing, promoting and paying staff, training, and staff development.

2.2 Pay reviews

The governing body will review every teacher's salary with effect from 1 September and no later than 31 October every year (31 December for the headteacher). Within one month of the pay determination, the governing body will give all teachers a formal statement saying what their salary is, how it has been arrived at, and showing any other financial benefits to which they are entitled. Reviews may take place at other times of the year to reflect any changes in circumstances or job description that affect the structure of a teacher's pay. Any pay progression decisions will be based on performance of the teacher.

Likewise, the governing body will review the salary of all support staff as a result of the performance of the member of staff.

Where a pay determination leads or may lead to the start of a period of salary safeguarding, the governing body will give the required notification as soon as possible, and no later than one month after the date of the determination.

2.3 The Pay Committee

School decisions on pay will be taken by the Pay Committee. The Committee consists of a minimum of three governors, elected annually and is responsible for:

- taking decisions on the headteacher's pay normally by 31 December;

- considering headteacher or line manager recommendations for the pay of other staff, including ensuring the performance management policy has been consistently and robustly applied normally by 31 October;
- deciding the school's approach towards the exercising of pay discretions;
- setting fair, proportionate and justified leadership salaries;
- keeping the school's pay policy up-to-date and under review;
- ensuring that pay decisions for each member of staff in the school are communicated to them in writing;
- approving the annual teachers' pay statements.

The headteacher will make all pay recommendations to the Pay Committee. The headteacher will have a right to provide professional advice in relation to the recommendations made. The headteacher will withdraw during consideration of his/her pay. It may also be appropriate for him/her to withdraw whilst the pay of the deputy or assistant headteacher is discussed if, for example, a pecuniary interest arises from consideration of differentials.

Staff governors are not members of the Pay Committee as they would need to withdraw from the committee during consideration of pay decisions.

The full governing body retains responsibility for endorsing any proposed changes to the school's pay policy. Any proposed changes should be discussed with and communicated to the staff in writing by the headteacher, to allow for consultation prior to a decision being taken by the governing body.

2.4 Complaints/appeals

Where a member of staff is dissatisfied with a decision of the governors' Pay Committee, this should be taken up informally with the headteacher (or the chair of the Headteacher's Performance Management Committee if it is the headteacher who is dissatisfied about their own pay progression) and, if unresolved, then pursued via the governing body's Appeals Committee. The grounds for any appeal and process for pursuing it are described in Section 7 at the end of this policy document.

2.5 Confidentiality

The elements of the school's pay policy will be shared and discussed openly with the school's staff. Individual pay decisions will be handled confidentially between the Pay Committee, headteacher and the staff concerned. Where pay information is requested by the wider governing body or Ofsted it will be anonymised.

3. Basic Salary

3.1 Part-time teachers

Teachers employed on an on-going basis at the school but who work less than a full working day or week are deemed to be part-time. The governing body will give them a written statement detailing their working time obligations and their pay will be determined by the provisions of the statutory School Teachers' Pay and Conditions Document. The Document requires schools to calculate their part-time teachers' pay fractions with reference to the 'school timetabled teaching week' (STTW).

In this school the total weekly STTW is 25 hours. A detailed breakdown is attached as an Appendix to this pay policy.

In accordance with the School Teachers' Pay and Conditions Document, the STTW includes the school's session hours timetabled for teaching, including PPA time and non-contact time. The STTW excludes break times, registration and assemblies, although these remain part of directed time hours.

The resulting pay fraction will be used to calculate the salary of all part-time teachers in the school, as well as the proportion of directed time they should work. The calculation of PPA time is unaffected. Entitlement to PPA time is pro-rata to full-time teachers.

The school will consult on any changes to the STTW. If a part-time teacher suffers a financial loss as a result of these changes however, there is no entitlement to salary safeguarding/protection.

Part-time teachers who are employed on specific days of the week will not be required to work at the school on a day on which they are not normally employed.

3.2 Short notice/supply teachers

Teachers who work on a day-to-day or other short notice basis have their pay determined in line with the statutory pay arrangements in the same way as other teachers. Teachers who work less than a full day will be paid in proportion to the length of the school day.

3.3 Salary safeguarding/salary protection

There are provisions in the School Teachers' Pay and Conditions document which provide salary safeguarding in some situations where a teacher's salary is reduced as a result of a restructure or redeployment. There are also salary protection arrangements which may apply to support staff, depending on the nature of the restructure/redeployment. If this school determines a need to restructure, such a decision will be subject to consultation and the school will confirm the salary protection arrangements that shall apply in specific situations during that consultation period.

3.4 Pay Ranges

3.4.1 Leadership pay ranges

The governing body will set salary ranges for staff on the leadership pay ranges having regard to the content of the relevant School Teachers' Pay and Conditions Document. Progression through these ranges will be dependent on the factors described in section 5 of this policy. Any salary determinations made are only permanent whilst the teacher remains employed at this school.

Differing arrangements apply to members of the leadership group appointed on or before 31 August 2014, and those appointed after this date;

- Members of the leadership group who were appointed on or after 1 September 2014 are subject to the arrangements in the current School Teachers' Pay and Conditions Document
- Members of the leadership group who were appointed on or before 31 August 2014 (regardless of their start date) are subject to the arrangements in the 2013 School Teachers' Pay and Conditions Document, or earlier, as adjusted for pay awards.

The governing body may review the pay of leadership pay range teachers paid under the 2013 School Teachers' Pay and Conditions Document where there is a significant change in responsibilities. Any re-determination of the pay range will be undertaken in accordance with the current School Teachers' Pay and Conditions Document.

Where the governing body has made a determination to pay any leadership pay range teachers under the current School Teachers' Pay and Conditions Document, the governing body may make a determination to review the pay of all teachers paid on the leadership pay range to maintain consistency between leadership staff.

The governing body should be fully consulted on any changes to leadership pay arrangements and all determinations made in relation to setting the pay ranges of members of the leadership group will be formally recorded in minutes, along with the rationale for the determinations made.

Schools must keep in mind they are using public money and must do so in the spirit and to the letter of the law, in the public interest, to high ethical standards and achieving value for money.

3.4.1.1 Leadership pay arrangements for staff under the 2013 Document

The pay of teachers paid in accordance with the 2013 School Teachers' Pay and Conditions Document will be set in accordance with the 43 point range as detailed in Table 1 below. The values within these tables reflect the values of the 43 points in the 2013 School Teachers' Pay and Conditions Document as adjusted for subsequent pay awards.

In making determinations on pay ranges, the governing body will already have ensured that:

- a. the schools' headteacher group is calculated in accordance with the statutory School Teachers' Pay and Conditions Document 2013 or earlier;
- b. the seven point headteacher pay range for the headteacher (where determined on or after 1 September 2011) falls within the headteacher group;
- c. the five point ranges for deputy and/or assistant headteachers are set in accordance with the provisions of section 3.4.1.3 on pay differentials.

L1	£42,195	L12	£55,341	L23	£72,498	L34	£94,917
L2	£43,251	L13	£56,722	L24	£74,295	L35	£97,275
L3	£44,333	L14	£58,136	L25	£76,141	L36	£99,682
L4	£45,437	L15	£59,585	L26	£78,025	L37	£102,164
L5	£46,568	L16	£61,170	L27	£79,961	L38	£104,688
L6	£47,736	L17	£62,572	L28	£81,943	L39	£107,241
L7	£49,021	L18	£64,144	L29	£83,971	L40	£109,916
L8	£50,153	L19	£65,738	L30	£86,061	L41	£112,663
L9	£51,404	L20	£67,365	L31	£88,188	L42	£115,483
L10	£52,724	L21	£69,033	L32	£90,382	L43	£117,197
L11	£54,092	L22	£70,747	L33	£92,627		

Table 1: The 43 point leadership pay range

However, if the following conditions are met, the headteacher will **not** be paid on the values indicated in Table 1:

Where a headteacher on 31 August 2015 was:

- on a pay range that was set at the top of the school's headteacher group, and
- paid at the top of their range

they were not entitled to receive a cost of living award with effect from 1 September 2015. However, they were entitled to the cost of living award for 2016 onwards and are again entitled to the cost of living award for 2020. Headteachers in this situation will be paid on the relevant values in Appendix 6.

For headteachers who were paid on a range that was set above the group size maximum for the school at 1 September 2015, the governing body had discretion as to whether to apply the cost of living award. For 2020, governing bodies will again have the discretion as to whether to apply the cost of living award. If the decision is to apply the award, governing bodies will need to add 2.75% to the 2019 salary to calculate the 2020 salary.

3.4.1.2 Leadership pay arrangements for staff under the 2014 or later Document

The pay of teachers paid in accordance with the current School Teachers' Pay and Conditions Document will be set in accordance with the 85 point range as detailed in Table 2 below.

The governing body will ensure that:

- a) The school's headteacher group is calculated in accordance with the current statutory School Teachers' Pay and Conditions Document.
- b) The thirteen point pay range for the headteacher will be calculated in accordance with the [Guidance on setting the headteacher pay range](#).
- c) The requirements of the current School Teachers' Pay and Conditions Document are followed when determining the headteacher range and temporary allowances. This will include ensuring the minuting of the rationale for decisions regarding the salary range and allowances. The governing body will also ensure the commissioning of external independent advice should the full governing body be considering setting the range beyond 25% above the group size maximum, or be seeking to pay allowances beyond 25% of the headteacher's current basic salary.
- d) The nine point pay range for deputy and/or assistant headteachers will be set in accordance with the provisions of section 3.4.1.3 on pay differentials.

LDR1	£42,195
LDR2	£42,724
LDR3	£43,251
LDR4	£43,791
LDR5	£44,333
LDR6	£44,885
LDR7	£45,437
LDR8	£46,004
LDR9	£46,568
LDR10	£47,150
LDR11	£47,736
LDR12	£48,377
LDR13	£49,022
LDR14	£49,589
LDR15	£50,153
LDR16	£50,779
LDR17	£51,404
LDR18	£52,064
LDR19	£52,724
LDR20	£53,408
LDR21	£54,092

LDR30	£60,374
LDR31	£61,170
LDR32	£61,869
LDR33	£62,572
LDR34	£63,358
LDR35	£64,144
LDR36	£64,940
LDR37	£65,738
LDR38	£66,549
LDR39	£67,365
LDR40	£68,198
LDR41	£69,033
LDR42	£69,890
LDR43	£70,747
LDR44	£71,622
LDR45	£72,498
LDR46	£73,398
LDR47	£74,295
LDR48	£74,220
LDR49	£76,141
LDR50	£77,088

LDR59	£86,061
LDR60	£87,124
LDR61	£88,188
LDR62	£89,282
LDR63	£90,382
LDR64	£91,505
LDR65	£92,627
LDR66	£93,770
LDR67	£94,917
LDR68	£96,097
LDR69	£97,275
LDR70	£98,480
LDR71	£99,682
LDR72	£100,925
LDR73	£102,164
LDR74	£103,425
LDR75	£104,688
LDR76	£105,965
LDR77	£107,241
LDR78	£108,578
LDR79	£109,916

LDR22	£54,715	LDR51	£78,025	LDR80	£111,291
LDR23	£55,341	LDR52	£78,993	LDR81	£112,663
LDR24	£56,031	LDR53	£79,961	LDR82	£114,075
LDR25	£56,722	LDR54	£80,950	LDR83	£115,483
LDR26	£57,427	LDR55	£81,943	LDR84	£116,929
LDR27	£58,136	LDR56	£82,957	LDR85	£117,197
LDR28	£58,861	LDR57	£83,971		
LDR29	£59,585	LDR58	£85,019		

Table 2: The 85 point leadership pay range

However, if the following conditions are met, the headteacher will **not** be paid on the values indicated in Table 2:

Where a headteacher on 31 August 2015 was:

- on a pay range that was set at the top of the school's headteacher group, and
- paid at the top of their range

they were not entitled to receive a cost of living award with effect from 1 September 2015. However, they were entitled to the cost of living award for 2016 onwards and are again entitled to the cost of living award for 2020. Headteachers in this situation will be paid on the relevant values in Appendix 6.

For headteachers who were paid on a range that was set above the group size maximum for the school at 1 September 2015, the governing body had discretion as to whether to apply the cost of living award. For 2020, governing bodies will again have the discretion as to whether to apply the cost of living award. If the decision is to apply the award, governing bodies will need to add 2.75% to the 2019 salary to calculate the 2020 salary.

3.4.1.3 Leadership pay differentials

All teachers employed on the leadership pay ranges within this school remain on the pay arrangements as defined in the 2013 School Teachers' Pay and Conditions Document, or earlier. The governing body will therefore ensure:

- a. the maximum point of the deputy headteacher's range is at least one point less than the minimum of the headteacher's pay range;
- b. the minimum point of the deputy headteacher's range is above that of the "notional" highest paid class teacher (as defined in the School Teachers' Pay and Conditions Document 2013);
- c. assistant headteachers are paid more than the "notional" highest paid class teacher (as defined in the School Teachers' Pay and Conditions Document 2013) but have a salary range the maximum of which is at least one point lower than the top of the range of the deputy.

3.4.1.4 Headteacher group and leadership pay ranges within this school

The school headteacher group is 9.

Within this school the leadership pay ranges are:

- headteacher – L31 to L37, based on the 2013 School Teachers’ Pay and Conditions Document. As the headteacher’s range was set in accordance with the 2010 School Teachers’ Pay and Conditions Document or earlier, the pay range sits outside of group size 6.
- deputy headteacher – L20 to L24, based on the 2013 School Teachers’ Pay and Conditions Document.
- assistant headteacher – L11 to L15, based on the 2013 School Teachers’ Pay and Conditions Document.
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Progression along these ranges is dependent on performance, as defined in section 5 of this policy. Any salary determinations made are only permanent whilst the teacher remains employed at this school.

3.4.2 Leading practitioner

The governing body has determined, in consultation with staff, that the post of leading practitioner will support the school in realising its aim to raise attainment in English and Maths. Teachers who occupy this post in the school structure will model outstanding teaching and lead the improvement of teaching skills in this school. The governing body has determined that in this school, the leading practitioner pay range will consist of 35 points. Table 1 below provides the salaries at each point.

LP 1	£42,402	LP 13	£49,160	LP 25	£56,990
LP 2	£42,930	LP 14	£49,771	LP 26	£57,699
LP 3	£43,461	LP 15	£50,387	LP 27	£58,414
LP 4	£44,000	LP 16	£51,013	LP 28	£59,135
LP 5	£44,546	LP 17	£51,645	LP 29	£59,869
LP 6	£45,097	LP 18	£52,283	LP 30	£60,612
LP 7	£45,658	LP 19	£52,933	LP 31	£61,364
LP 8	£46,223	LP 20	£53,587	LP 32	£62,122
LP 9	£46,796	LP 21	£54,253	LP 33	£62,893
LP 10	£47,379	LP 22	£54,921	LP 34	£63,673
LP 11	£47,964	LP 23	£55,606	LP 35	£64,461
LP 12	£48,559	LP 24	£56,293		

Table 3: Salaries paid at each point of the leading practitioner range

In this school, the following leading practitioner posts will have a 9 point pay range set within this 35 point range as follows:

- LP 1 £42,402 to LP 9 £46,796 for Lead Practitioner of English or Maths

Progression along this range is dependent on performance, as defined in section 5 of this policy. Any salary determinations made are only permanent whilst the teacher remains employed at this school.

3.4.3 Upper pay range

In this school, the upper pay range will consist of 3 points (made up of 5 half points), as set out in Table 4.

UPR 1	£38,690
UPR 1.5	£39,407
UPR 2	£40,124
UPR 2.5	£40,864
UPR 3	£41,604

Table 4: Salaries paid at each point of the upper pay range

Progression along this range is dependent on performance, as defined in section 5.3 and 5.7 of this policy. Any salary determinations made are only permanent whilst the teacher remains employed at this school.

a) Post-threshold teachers

A qualified teacher who crossed the threshold on or before 1 September 2012 in a maintained school in England or Wales is deemed to be a “post-threshold teacher”. The statutory document requires that a governing body pay them on the upper pay range if they have been employed in their school at any time as a post-threshold teacher.

Where post-threshold teachers have not previously been employed in this school as a post-threshold teacher, consideration will be given as to whether the teacher may be employed on the upper pay range upon appointment. In all other cases, an assessment will be made which may require the individual to apply to be paid on the upper pay range against this school’s criteria.

The entitlement to be paid on the upper pay range for post-threshold teachers is valid only for salary within this school.

b) Upper pay range application process

Any qualified teacher who wishes to be assessed against the upper pay range in this school must complete an application form and submit this no later than 31 October in the year in which they wish to progress. If the teacher is successful, the teacher will be moved to the bottom of the upper pay range, backdated to 1 September of that same year. Full details of the application process and the application form can be found with the Deputy Head – Pastoral.

A qualified teacher will be successful in moving to the upper pay range where the governing body is satisfied that:

- (a) the teacher is highly competent in all elements of the relevant standards; and
- (b) the teacher's achievements and contribution to the school are substantial and sustained.

The relevant definitions for the purposes of this pay policy are:

- i. highly competent - meaning performance which is not only good, but also good enough to provide coaching and mentoring to other teachers, give advice to them and demonstrate to them effective teaching practice and how to make a wider contribution to the work of the school, in order to help them meet the relevant standards and develop their teaching practice.
- ii. substantial - meaning playing a critical role in the life of the school and making a clear, distinctive contribution to the raising of pupil standards. The teacher takes advantage of appropriate opportunities for professional development and uses the outcomes effectively as evidenced by an improvement in pupils' learning.
- iii. sustained - meaning continuously maintained over a period of 2 school years.

Determinations that a teacher meets these upper pay range criteria are only valid for salary within this school.

3.4.4 Qualified classroom teacher

In this school, the main pay range will consist of 6 points (made up of 11 half points) as set out in Table 5.

MPR 1	£25,714
MPR 1.5	£26,657
MPR 2	£27,600
MPR 2.5	£28,632
MPR 3	£29,664
MPR 3.5	£30,721
MPR 4	£31,778
MPR 4.5	£32,939
MPR 5	£34,100
MPR 5.5	£35,531
MPR 6	£36,961

Table 5: Salaries paid at each point of the main pay range

Progression along this range is dependent upon performance as defined in section 5.6 and 5.7 of this policy. Any salary determinations made are only permanent while the teacher remains employed in this school.

3.4.5 Unqualified teacher

The governing body will decide, on a case-by-case basis, whether to pay an unqualified teacher on one of the employment-based routes into teaching

(e.g. School Direct salaried programme), on the unqualified or qualified teacher pay range.

In this school, the unqualified teacher pay range will consist of 6 points (made up of 11 half points) as set out in Table 6.

UQ 1	£18,169
UQ 1.5	£19,026
UQ 2	£19,917
UQ 2.5	£20,851
UQ 3	£21,828
UQ 3.5	£22,851
UQ 4	£23,924
UQ 4.5	£25,046
UQ 5	£26,217
UQ 5.5	£27,447
UQ 6	£28,735

Table 6: Salaries paid at each point of the unqualified teacher range

Progression along this range is dependent upon performance as defined in section 5.6 and 5.7 of this policy. Any salary determinations made are only permanent while the teacher remains employed in this school.

3.4.6 Support Staff

The governing body will apply the provisions of the Manual of Personnel Practice, and national and local conditions of service, in relation to support staff pay. Support staff grading is determined by matching the role to the appropriate standard Hampshire County Council role profile; each role profile has been subject to job evaluation and is therefore linked with one of the grades A to K in the Hampshire County Council pay structure. Table 7 provides the salaries at each point.

EHCC Salary ranges: April 2020

From 1 April 2020 the EHCC pay scales are as set out below.

STEP	GRADE					
	A	B	C	D	E	F
5			19,941	24,055	29,583	37,876
4			19,699	23,358	28,724	36,777
3	18,198	18,877	19,314	22,771	27,887	35,705
2	17,962	18,562 *	19,129	22,003	27,300	34,663
1	17,842	18,562 *	18,933	21,403	26,544	33,653

GRADE

STEP	G	H	I	J	K
5	46,776	54,525	64,204	80,758	93,491
4	45,416	52,940	62,331	78,404	90,768
3	44,092	51,397	60,515	76,121	88,124
2	42,805	49,900	58,752	73,901	85,555
1	41,562	48,447	57,042	71,750	83,064

Table 7: Support staff grades and salaries with effect from 1 April 2020

* The salaries for steps 1 and 2 of grade B are the same. Staff paid on either step 1 or 2 of grade B will progress to step 3 from April 2021, as appropriate.

Note: There may be some small variances between some of the published annual salaries and employees' actual salaries because of rounding, following the application of the pay award.

4. Pay on appointment including promotional posts

For all new appointments, the governing body will determine, within the ranges set, an appropriate pay range for the post and the salary to be offered to the person offered the position. In determining the range and salary, the governing body may take account of the factors listed below. This list is not exhaustive and may not apply to all appointments:

- the nature of the post
- the level of skills, qualifications and experience required
- market conditions
- the wider school context
- their existing salary
- the stage of their performance review cycle

Teaching posts should be advertised to include main pay range and upper pay range pay levels to ensure as wide a field of applicants as possible.

The governing body will pay a recruitment allowance to those paid under the statutory School Teachers' Pay and Conditions Document (excluding headteachers, deputy headteachers and assistant headteachers paid under the current arrangements), when the governing body consider their basic salary is not adequate having regard to the factors outlined above. The criteria for the award of a recruitment allowance are detailed in section 6.3.1.

In addition, the governing body will take account of specific requirements of the statutory School Teachers' Pay and Conditions Document, as identified below:

4.1 Headteacher

The governing body will advertise the minimum and maximum of the indicative range for the post. Once a preferred candidate has been selected, the governing body may, in exceptional circumstances, review the indicative

range to ensure it is still appropriate before making a final determination on the salary range for the post. The governing body will allow appropriate room for progression within the Headteacher Pay Range when offering a starting salary.

The Headteacher Pay Range will be set in accordance with section 3.4.1 and the [Guidance on setting the pay range for the headteacher](#).

4.2 Deputy headteacher, assistant headteacher and head of school

The governing body will advertise the minimum and maximum of the range for the post. The governing body will allow appropriate room for progression within the range when offering a starting salary.

The pay range(s) will be set in accordance with section 3.4.1 and the [Guidance on setting the deputy/assistant headteacher pay range](#).

4.3 Leading practitioner

The governing body will advertise the 9 point salary range for this role, as determined in section 3.4.2 of this pay policy. An appropriate level of salary within this range will be determined when the job is offered.

4.4. Appointments to the upper pay range

The governing body should advertise for teachers across the main pay range and upper pay range to ensure as wide a field of applicants as possible and an appropriate starting salary will be determined when the job is being offered.

The circumstances in which payment on the upper pay range will or may be considered are below:

- If the teacher was previously employed as a post-threshold teacher in this school without a break in the continuity of their employment, the governing body will pay the individual as an upper pay range teacher.
- If the teacher was previously employed as a post-threshold teacher in another school, then this school will consider whether the individual should be offered employment on the upper pay range.
- If the teacher was employed as a member of the leadership group in this school on or after 1 September 2000 for an aggregate period of one year or more, then this school will pay the individual as an upper pay range teacher.
- If the teacher was previously employed as a leading practitioner in this school or any other school, this school will consider whether the individual should be offered employment on the upper pay range.

- If the teacher was previously employed on the upper pay range under the revised criteria in place from 1 September 2013, then this school will consider whether the individual should be offered employment on the upper pay range.

If the teacher meets none of the above criteria or the school determines to appoint the teacher on the main pay range, then the teacher must apply to access the upper pay range in this school.

Appointments to the upper pay range will not normally be considered if the advertisement did not state that this level of salary was available.

4.5 Qualified classroom teachers

The governing body should advertise for teachers across the main pay range and upper pay range to ensure as wide a field of applicants as possible and an appropriate level of salary will be determined when the job is offered. There is no assumption that a teacher will be paid at the same rate they were being paid in the previous school. Where the advertisement states that the position was for a main pay range classroom teacher, appointments to the upper pay range will not normally be considered unless the criteria listed in 3.4.3 are met.

4.6 Unqualified teachers

The governing body will advertise the level of salary appropriate for the role being offered during the advertisement process and an appropriate level of salary will be determined when the job is offered. There is no assumption that a teacher will be paid at the same rate they were being paid in the previous school.

4.7 Support staff

New employees (i.e. those who have not previously worked within a maintained school in Hampshire) will normally be appointed to the first step of the appropriate salary range. Where the candidate's current employment package would make the first step of the salary range unattractive (and this can be demonstrated by the applicant in relation to current earnings), a higher salary may be considered by the governing body. This will be on a step within the salary range of the evaluated grade for the role (not exceeding Step 3 for grades A and B, and step 5 for grades C to K), providing the candidate has a level of skill and experience consistent with that of other employees in a similar position on the salary range.

In considering what salary may need to be offered, the governing body will have regard to the overall value of the package offered by the school, compared with that which the applicant is receiving from their current employer, for example:

- a career average earnings pension scheme through the Local Government Pension Scheme, compared with the scheme offered by the current employer;
- availability of benefits such as the salary sacrifice scheme for childcare vouchers and travel discount/loan scheme.

New employees who join the school between January and March will receive no step progression in April of that year but will receive the value of any pay award. Performance will be assessed for progression in April of the following year.

Existing employees promoted to a new post within the school will normally be appointed to the first step of the appropriate salary range. They may also be entitled to an increased annual leave allowance in line with Hampshire County Council (EHCC2007) annual leave entitlement.

5. Pay progression

The governing body will recognise good and outstanding performance of its entire staff by ensuring that they are appropriately rewarded through their salary. The governing body expects the majority of staff to be meeting the expectations for their role and they will therefore be rewarded with pay progression (where there is room on their range or grade) as defined in this section. The governing body expects that where a teacher is not meeting the expectations of their role, appropriate support and assistance will be provided and that the individual is aware of the potential consequence for their pay progression.

The school will ensure that assessment of performance is fair and transparent by ensuring it is properly rooted in evidence through a robust performance management process, in accordance with the school's policy on performance management. Under the provisions of the Equality Act 2010, adjustments that are reasonable will be considered to enable staff with a disability to perform to the required standard. When setting targets for an employee covered by these provisions, managers will ensure that the employee has the opportunity to discuss the impact, if any, that their disability could have on the targets set. In this context the manager will consider whether any adjustments to those targets, or support to achieve those targets would be reasonable.

Pay decisions are made via recommendation from the headteacher to the governing body Pay Committee or, in the case of the headteacher, from the Headteacher Performance Management Committee to the governing body Pay Committee.

Any member of staff has the right to appeal against the pay decision of the governing body Pay Committee. Details of the appeal process are contained in section 7.

In the context of this section, performance has a broad interpretation and will include conduct as well as capability matters. Any teacher who is subject to

formal procedures such as the Disciplinary Policy may, where a breach of Teachers' Standards is substantiated, be deemed to not meet the required standard in terms of performance.

In respect of teaching staff, the governing body Pay Committee must consider annually whether or not to increase the salary of teachers (including the headteacher) who have completed a year of employment since the previous annual pay determination. A year of employment is defined as 26 weeks service, which does not have to be continuous. The 26 weeks service includes periods of paid or unpaid absence, e.g. due to sickness or family friendly leave. A teacher who has not completed a year of employment must still have their performance reviewed annually although this will not have an impact on salary progression.

The governing body recognises that funding cannot be used as a criterion to determine pay progression and the budgeting process will allow for the potential for pay progression for all staff where there is room on their range or grade. The governing body will ensure consistency in the determination of performance pay decisions across all groups of staff in the school.

5.1 Leadership group salary determinations

5.1.1 Headteachers

Salary determinations will be made by way of the performance management ratings and outcomes for pay as specified in section 5.7.

As part of the performance management review, the headteacher must demonstrate:

- sustained high quality of performance, with particular regard to leadership, management and pupil progress at the school, and
- substantial progress towards achievement of performance management objectives, and
- that they are meeting the Teacher Standards and Headteacher Standards.

In any event there will be no progression beyond the top of their pay range. The headteacher will be notified of the outcome and basis of the decision, in writing, of the governing body Pay Committee within one month of the decision.

5.1.2 Deputy headteachers, assistant headteachers and heads of school

Salary determinations will be made by way of the performance management ratings and outcomes for pay as specified in section 5.7.

As part of the performance management review, the teacher must demonstrate:

- sustained high quality of performance, with particular regard to leadership, management and pupil progress at the school, and

- substantial progress towards achievement of performance management objectives, and
- that they are meeting the Teacher Standards.

In any event there will be no progression beyond the top of their pay range. The teacher will be notified of the outcome and basis of the decision, in writing, of the governing body Pay Committee within one month of the decision.

5.2 Leading practitioners

The governing body, having regard to the recommendation of the headteacher, will consider salary progression where it is satisfied that the leading practitioner has demonstrated as part of a review:

- sustained high quality of performance, with a strong contribution to school leadership, improving quality of teaching and pupil progress, and
- substantial progress towards achievement of performance management objectives, and
- that they are meeting the Teacher Standards

The performance management ratings and outcomes for pay as specified in section 5.7 apply to leading practitioners.

In any event there will be no progression beyond the top of the leading practitioner's range. The leading practitioner will be notified in writing of the outcome and basis of the decision of the governing body Pay Committee one month of the decision.

5.3 Qualified classroom teachers: upper pay range

Any qualified teacher paid on the upper pay range will need to demonstrate, as per other classroom teachers, that they have met the expected level of performance, before pay progression is awarded.

Performance will be assessed annually, however pay progression will normally only be considered every two years in order for the teacher to demonstrate a sustained contribution (as defined in 3.4.3). In order for pay progression to occur, the teacher must demonstrate that:

- they are highly competent in all elements of the Teachers' Standards;
- their achievements and contribution to the school are substantial and sustained; and
- that they have made substantial progress towards the achievement of their performance management objectives.

The definitions of highly competent, substantial and sustained are provided in section 3.4.3.

Salary determinations in relation to performance in the previous academic year will be made by way of the performance management ratings and outcomes for pay as specified in section 5.7. In any event there will be no progression beyond the top of the upper pay range.

Where applicable, the teacher will be notified in writing of the outcome of the decision of the governing body Pay Committee within one month of the decision.

5.4 Qualified classroom teachers: main pay range

Salary progression, in relation to the previous academic year, will be based directly on the performance of the teacher. Salary progression will only occur where the governing body is satisfied that the performance of the teacher in that year meets the required standards.

Salary determinations in relation to performance in the previous academic year will be made by way of the performance management ratings and outcomes for pay as specified in section 5.7.

In any event there will be no progression beyond the top of the main pay range unless the teacher has applied for and meets this school's criteria for progression to the upper pay range (see section 3.4.3). The teacher will be notified of the outcome of the decision, in writing, of the governing body Pay Committee within one month of the decision.

5.5 Newly qualified teachers

Evidence from the induction year will be considered in an assessment of the newly qualified teacher's performance in the relevant academic year. The same performance management ratings and outcomes for pay will apply to newly qualified teachers as for qualified classroom teachers identified in section 5.7. Teachers who have completed part or all of their induction year in another school will need to ensure evidence of that induction year is brought with them.

In any event there will be no progression beyond the top of the main pay range. The teacher will be notified of the outcome of the decision, in writing, of the governing body Pay Committee within one month of the decision.

5.6 Unqualified teachers

Salary progression, in relation to the previous academic year, will be based directly on the performance of the teacher. Salary progression will only occur where the governing body is satisfied that the performance of the teacher in that year meets the required standards.

Salary determinations in relation to performance in the previous academic year will be made by way of the performance management ratings and outcomes for pay as specified in section 5.7. In any event there will be no progression beyond the top of the unqualified teacher pay range.

The teacher will be notified of the outcome of the decision, in writing, of the governing body Pay Committee within one month of the decision.

5.7 Performance ratings and pay outcomes

As a result of the performance management process undertaken, a determination will be made on whether, during the relevant academic year, the teacher has demonstrated the expected level of performance. This review will be in accordance with the school's performance management policy. A determination about performance will directly impact pay progression as defined in Table 8 below.

A rating of:	Will mean for pay progression:		
	Classroom teachers (except leading practitioners)	Leadership employed on post-2014 arrangements (para 3.4.1.2) and leading practitioners	Leadership employed on 2013 or earlier arrangements (para 3.4.1.1)
Exceptional performance:	One point salary progression	Two points salary progression	Two points salary progression
Achieved expectations:	One half point salary progression	One point salary progression	One point salary progression
Meets minimum expectations with some development required:	No salary progression	No salary progression	n/a
Inadequate:	No salary progression	No salary progression	No salary progression

Table 8: Pay progression decisions and impact on pay for teaching staff

In this school the above ratings of performance are defined as set out in the sections below.

5.7.1 Members of the leadership group (headteachers, deputy headteachers, assistant headteachers and heads of school, or equivalent roles with other titles):

Exceptional performance means:

- Consistently demonstrates performance significantly above expected performance for a leader at their career stage and role
- Frequently demonstrates exceptional teaching skills, knowledge and practice relative to their career stage and role
- Has significantly exceeded performance management objectives, adding substantial value and lasting benefits to the whole school
- Demonstrates consistently outstanding quality of performance
- Even where not a requirement of their role, acts as a role model able to offer professional guidance and cascade best practice to others in many areas
- Quality of teaching is regularly outstanding

Achieved expectations means:

- Consistently demonstrates expected performance for a leader at their career stage and role
- Confidently demonstrates sound teaching skills, knowledge and practice
- Has met all performance management objectives to an appropriate and acceptable level

- Demonstrates consistent good performance
- Consistently meets the requirements of all teaching standards in a manner appropriate for their career stage and role
- May seek professional support and guidance to guide further development and in strong areas can offer guidance and cascade best practice to others
- Quality of teaching is consistently good or outstanding

Meets minimum expectations with some development required means:

- Often demonstrates expected performance for a leader at their career stage and role
- Is able to demonstrate key teaching skills and knowledge, but some areas have been identified for development
- Has met some but not all of their performance management objectives or not met all to an appropriate and acceptable level
- Needs to demonstrate consistency in good performance
- Skills, knowledge and/or practice require development in some areas of the teachers' standards taking into account the career stage and role of the teacher
- May require professional support and guidance in some areas to support performance
- Quality of teaching is not consistently good and may sometimes require improvement
- The expectation is that this rating would normally be given for no more than one year. It is expected that support will be given to improve performance, normally through the school's performance management policy to assist the individual to improve their performance. Where expectations are not achieved in the following year, a rating of "inadequate" would normally be given.

Inadequate means:

- Falls short of expected performance for a leader at their career stage and role
- Requires urgent advancement of skills to meet requirements of their role
- Has not either met performance objectives or has not met performance objectives to an acceptable level
- Displays a consistent lack of quality
- Skills, knowledge and/or practice require development in a number of areas of the teachers' standards
- Normally requires professional support and guidance to support performance
- Quality of teaching regularly requires improvement or is inadequate
- The expectation is that support will be given to improve an individual's performance where this rating is applied. Depending on the circumstances of the case, this may be as part of the school's normal performance management policy or through application of the school's capability procedures.

5.7.2 Classroom teachers (including leading practitioners and classroom teachers holding a TLR position):

Exceptional performance means:

- Consistently demonstrates performance significantly above expected performance for teacher of their career stage and role
- Frequently demonstrates exceptional teaching skills, knowledge and practice relative to their career stage and role
- Has significantly exceeded performance management objectives, adding substantial value and lasting benefits to the whole school
- Demonstrates consistently outstanding quality of performance
- Even where not a requirement of their role, acts as a role model able to offer professional guidance and cascade best practice to others in many areas
- Quality of teaching is regularly outstanding

Achieved expectations means:

- Consistently demonstrates expected performance for teacher of their career stage and role
- Confidently demonstrates sound teaching skills, knowledge and practice
- Has met all performance management objectives to an appropriate and acceptable level
- Demonstrates consistent good performance
- Consistently meets the requirements of all teaching standards in a manner appropriate for their career stage and role
- May seek professional support and guidance to guide further development and in strong areas can offer guidance and cascade best practice to others
- Quality of teaching is consistently good or outstanding

Meets minimum expectations with some development required means:

- Often demonstrates expected performance for teacher of their career stage and role
- Is able to demonstrate key teaching skills and knowledge, but some areas have been identified for development
- Has met some but not all of their performance management objectives or not met all to an appropriate and acceptable level
- Needs to demonstrate consistency in good performance
- Skills, knowledge and/or practice require development in some areas of the teachers' standards taking into account the career stage and role of the teacher
- May require professional support and guidance in some areas to support performance
- Quality of teaching is not consistently good and may sometimes require improvement
- The expectation is that this rating would normally be given for no more than one year. It is expected that support will be given to improve performance, normally through the school's performance management policy to assist the individual to improve their performance. Where

expectations are not achieved in the following year, a rating of “inadequate” would normally be given.

Inadequate means:

- Falls short of expected performance for teacher of their career stage and role
- Requires urgent advancement of skills to meet requirements of their role
- Has not either met performance objectives or has not met performance objectives to an acceptable level
- Displays a consistent lack of quality
- Skills, knowledge and/or practice require development in a number of areas of the teachers’ standards
- Normally requires professional support and guidance to support performance
- Quality of teaching regularly requires improvement or is inadequate
- The expectation is that support will be given to improve an individual’s performance where this rating is applied. Depending on the circumstances of the case, this may be as part of the school’s normal performance management policy or through application of the school’s capability procedures.

5.8 Support staff

Salary progression for support staff relates directly to the performance of the employee. Salary progression will only occur where the governing body is satisfied that the performance of the employee in that year meets the requirement for their role as defined by the objectives set within the Performance Management Policy.

Assessment is completed annually and pay progression takes effect from 1 April each year. In this school, performance of support staff is reviewed in September/October to take effect with pay progression the following April. New employees who joined between 1 October to 31 March are not eligible for pay progression in the April following their appointment, but will have their performance reviewed.

The governing body Pay Committee will consider the recommendation of the headteacher or line manager in respect of the pay progression of each member of support staff, as an outcome of the Individual Performance Planning process (IPP), awarding each April one of the three ratings outlined below:

A rating of:	Will mean for pay progression
Exceptional performance	1 step progression plus 3% one-off payment (in exceptional circumstances, 2 step progression may be awarded instead of 1 step plus 3% one-off payment)

Achieved expectations	1 step progression
Improvement required	0 steps progression

Exceptional performance is defined as:

- All target/standards achieved and performance is exceptional against most or all of the targets
- The job was delivered exceptionally well and the requirements of the role were exceeded
- Very positive behaviours are displayed, e.g.
 - Customers' expectations frequently exceeded and/or exceptional customer service provided even when customer expectations could not be met
 - Proactively engaging and motivating others; providing significant support to others (including colleagues and customers)
 - Consistently leading by example and acting as a role model or champion
 - Taking into account the implications of their activities on own initiative
 - Willingly taking on additional responsibilities outside role requirement

Meets expectations is defined as:

- Consistently met the majority of targets/standards – in some areas, accomplishments may have exceeded expectations, whereas in others they may occasionally have fallen slightly short; however, the overall performance is acceptable for accomplishing targets/standards
- The job was delivered and the requirements of the role met
- Behaviour and the way the role has been performed has met expectations e.g.
 - Good customer service
 - Contributing to the team and supporting others in their role
 - Positive attitude to achieving targets
 - Engaging in opportunities to learn and develop

Improvement required is defined as:

- Targets not achieved and/or performance frequently fell below role requirements
- The job was either not accomplished in its entirety or was accomplished with too high a reliance on others ('hand holding')
- Behaviour has not met expectations e.g.
 - Poor customer service
 - Negative impact on team or individual's goals
 - Making minimal contributions to the team or not helping others
 - Resisting opportunities to learn or improve

5.9 Absence

5.9.1 Teaching staff

For teaching staff special arrangements are in place for individuals who have been absent from work for more than 26 calendar weeks of the year. In these cases, assessment of performance within the academic year may be difficult. Where there is not enough evidence to support a performance rating under section 5.7 due to absence, an 'achieved expectations' rating will normally be applied. The exception to this is if the performance rating for the preceding year was 'inadequate' or 'meets minimum expectations' (or the equivalent for those on leadership ranges), in which case that rating should apply, unless the headteacher can demonstrate a strongly evidenced argument to change the rating.

5.9.2 Support staff

For support staff, the EHCC collective agreement has special arrangements in place for individuals who have been absent from work for more than nine months of the year. In these cases, an 'achieved expectations' rating will be applied. The exception to this is if the performance rating for the preceding year was 'improvement required', in which case that rating should apply, unless the headteacher can demonstrate a strongly evidenced argument to change the rating. In cases of absence of less than 9 months of the year, the headteacher will rate the performance based on the period of work in attendance.

6. Allowances and other payments

This section sets out the payments this governing body has determined may be payable in the school to certain groups of employees and/or specific post holders. A teacher in receipt of safeguarded salary may have the value of that safeguarding reduced or removed, depending on the allowance being paid to that teacher.

6.1 Headteacher

In respect of the headteacher, where the governing body determines on or after 1 September 2011 to make additional payments for:

- Recruitment, except relocation expenses (see section on recruitment incentives/benefits)
- Retention (see section on retention incentives/benefits)
- Work in a school causing concern to raise educational standards, perhaps by secondment
- The headteacher being temporarily appointed as headteacher at one or more additional schools
- Continuing Professional Development

- Initial Teacher Training activities
- Out of hours learning activities
- Any other payment which is not for relocation e.g. a payment under the JNC for headteachers in residential establishments or lease car

then the sum total of these additional payments will not exceed 25% of the basic salary of the headteacher unless there are exceptional circumstances.

Where the governing body made pay determinations on or before 31 August 2011, allowances are paid in accordance with the School Teachers' Pay and Conditions Document in place at the time of that determination.

6.2 Allowances/payments for all teachers, including headteachers

This section defines payments that the governing body has determined as payable in this school to all teachers, including those on the leadership range, leading practitioners, qualified classroom teachers (including newly qualified teachers) and unqualified teachers.

6.2.1 Continuing professional development

Teachers (excluding the headteacher if paid under the current document) who undertake voluntary continuing professional development outside of directed time may be entitled to an additional payment. This payment will be considered by the Pay Committee in advance of the specific activity. Payments made to headteachers for continuing professional development will be made in the context of section 6.1.

6.2.2 Initial Teacher Training activities

The school does not operate an approved school-centred Initial Teaching Training scheme.

6.2.3 Out of school hours learning activities ('booster classes')

For activities covered by teachers (excluding the headteacher if paid under the current document) who voluntarily undertake learning activities outside of the normal school hours and whose salary range does not take account of such activity, a payment will be made in accordance with rates defined by the local authority. Payments made to headteachers for out of school hours learning activities will be made in the context of section 6.1.

Support staff who voluntarily undertake such duties shall be paid in accordance with the rates for additional hours or overtime hours (see section 6.5.6).

6.2.4 Consultancy

The governing body will consider releasing members of staff from their normal working hours to undertake consultancy-type activities. Where this is approved by the governing body, the governing body shall place in writing the following details:

- the maximum number or days/hours of release within the academic year, and
- the full terms of the work to be carried out including arrangements for pay, expenses, time allocated to complete the work, and
- the nature of the consultancy work being undertaken.

Payments made to headteachers for consultancy activity will be made in the context of section 6.1.

6.2.5 Performance payments for teachers seconded to headship from another school

Where a teacher (who is not a substantive headteacher), who is seconded to this school as headteacher for a temporary period and has met this school's criteria for pay progression, the governing body of this school may determine to make a payment to the secondee to recognise their performance in this school, where the performance has been high quality throughout the secondment. The governing body may pay a lump sum equivalent to the value of an additional point or two points on this school's headteacher range, but only where the secondee would otherwise not receive the full value of the point (or points) as a result of returning to their original school. This governing body will therefore liaise with the 'donor' school about performance-related payments.

6.2.6 Acting allowance

Where staff are required to cover senior positions (i.e. those paid on the leadership range) because of sickness, other absence or prolonged vacancy, any additional payment due will be agreed with the employee ideally in advance but at least within four weeks of beginning that cover.

6.3 Allowances/payments for classroom teachers

This section defines payments that the governing body has determined as payable in this school to classroom teachers, including qualified classroom teachers, newly qualified teachers and unqualified teachers. Leading practitioners can receive some payments in this section, but not all. Those on the leadership group (headteachers and deputy/assistant headteachers) are excluded from receiving any payments in this section.

6.3.1 Recruitment allowances and/or benefits

The governing body will award recruitment incentives and/or benefits using the following criteria:

- where staff have taken on significant extra responsibilities
- where staff have been asked to be responsible for a leadership project
- where staff are teaching in a core subject area such as English, Maths

The maximum amount awarded is £4,000 per year for a maximum period of 3 years. The actual amount will be reviewed annually by the governing body Pay Committee and, having consideration for the reasons for its award, may be withdrawn or reduced. If the benefit is in payment for longer than one year, the governing body will not apply any pay award that is determined nationally. A determination to reduce or withdraw the allowance does not attract salary safeguarding. Should recruitment allowances and/or benefits be withdrawn, appropriate notice will be given in line with entitlement under the Burgundy Book or statutory provision as appropriate.

6.3.2 Retention incentives and/or benefits

The governing body will award retention incentives and/or benefits using the following criteria:

- where staff have taken on significant extra responsibilities
- where staff have been asked to be responsible for a leadership project
- where staff are teaching in a core subject area such as English, Maths

The maximum amount awarded will be £4,000 per year for a period of 3 years. The actual amount will be reviewed annually by the governing body Pay Committee and, having consideration for the reasons for its award, may be withdrawn or reduced. If the benefit is in payment for longer than one year, the governing body will not apply any pay award that is determined nationally. A determination to reduce or withdraw the allowance does not attract salary safeguarding. Should retention allowances and/or benefits be withdrawn, appropriate notice will be given in line with entitlement under the Burgundy Book or statutory provision as appropriate.

6.3.3 Teaching and learning responsibility payments (TLRs) – Levels 1 and 2

TLRs will be awarded to the holders of posts indicated in the attached staffing structure which has been consulted upon with staff. TLRs are not payable to leading practitioners.

TLRs are awarded to classroom teachers who undertake a sustained additional responsibility in the context of the school's staffing structure for the purpose of ensuring the continued delivery of high quality teaching and learning for which he/she is responsible and accountable. Before awarding a TLR, the governing body must be satisfied that the teacher's duties include a significant responsibility that is not required of all classroom teachers, and that

- a) is focused on teaching and learning; and
- b) requires the exercise of a teacher's professional skills and judgement; and
- c) requires the teacher to lead, manage and develop a subject or curriculum area; or to lead an manage pupil development across the curriculum; and
- d) has an impact on the educational progress of pupils other than the teacher's assigned classes or groups of pupils; and
- e) involves leading, developing and enhancing the teaching practice of other staff.

In addition, payment of a TLR 1 will require the teacher's role to include line management responsibility for a significant number of people.

TLR 2s will be awarded to the following values:

£ 2D to the holder of SENCO

£ 2D to the holder of Head of VI

£ 2C to the holder of Head of Geography

£ 2C to the holder of Head of History

£ 2C to the holder of Head of Modern Foreign Languages

£ 2C to the holder of Lower School Pastoral Leader

£ 2C to the holder of Head of PE

£ 2B to the holder of Lower School Leader English

£ 2B to the holder of Lower School Leader Maths

£ 2B to the holder of Lower School Leader Science

£ 2B to the holder of Head of RS

£ 2B to the holder of Head of Design and Technology

£ 2B to the holder of Head of Food

£ 2B to the holder of Personal Development Coordinator

£ 2B to the holder of Head of Music

£ 2B to the holder of Head of Drama

£ 2B to the holder of Head of Art

£ 2A to the holder of Initial Teacher Training Coordinator

£ 2A to the holder of House Leader

£ 2A to the holder of Learning Support Manager

TLR 1s will be awarded to the following values:

£ 1B to the holder of Head of English

£ 1B to the holder of Head of Maths

£ 1B to the holder of Head of Science

£ 1B to the holder of Progress Director – Upper School

The above amounts are full-time values which will be pro-rated in accordance with section 3.1 for part-time teachers.

6.3.4 Teaching and learning responsibility payments (TLRs) – Level 3

The governing body has identified that the following projects which will enable the school to achieve its school improvement priorities meet the criteria for a fixed term TLR 3, in that they:

- are clearly time limited school improvement projects, or one-off externally driven projects; and
- are focused on teaching and learning; and
- require the exercise of a teacher's professional skills and judgement; and
- have an impact on the educational progress of pupils other than the teachers' assigned classes or groups of pupils.

Payment of the TLR 3 is not conditional upon successful completion, though individuals who are responsible for delivering these projects will have success criteria defined as a specific target with their performance management targets.

A fixed term TLR 3 will be awarded to the teacher who undertakes the following project(s);

- Psychology set up with the annual full time equivalent value of **TLR 3 Max** shall be paid from 01/09/2020 to 31/08/2020

The above amount(s) is/are the value(s) for the project and are not pro-rated for part time teachers. There is no safeguarding when the TLR 3 payment ceases. TLR 3 is not payable to leading practitioners.

6.3.5 Special educational needs allowances

SEN allowances will be awarded to the holders of posts indicated in the attached staffing structure. SEN allowances are not payable to leading practitioners.

SEN allowances are awarded to a classroom teacher:

- a. In any SEN post that requires a mandatory* SEN qualification.
- b. In a special school.
- c. Who teaches pupils in one or more designated special classes or units in a school or, in the case of an unattached teacher, in a local authority unit or service.
- d. In any non-designated setting that is analogous to a designated special class or unit, where the post:
 - i. involves a substantial element of working directly with children with special educational needs; and
 - ii. requires the exercise of a teacher's professional skills and judgement in the teaching of children with special educational needs; and
 - iii. has a greater level of involvement in the teaching of children with special educational needs than is the normal requirement of teachers throughout the school or unit within the school.

* A mandatory qualification as referred to in point (a) is a mandatory qualification required for teaching groups of children who are hearing, visually or multi-sensory impaired. It does not refer to the National Award for SEN Co-ordination. A teacher who has the National Award for SEN Co-ordination must also hold a post that meets criteria a, b, c, or d to attract a SEN Allowance.

The governing body has determined a spot value for the SEN allowance, taking into account the structure of the school's SEN provision and the following factors:

- whether any mandatory qualifications are required for the post (for teaching hearing, visually or multi-sensory impaired groups of children);
- the qualifications and experience of the teacher relevant to the post; and
- the relative demands of the post.

Accordingly, the governing body will award SEN allowance(s) of the following value(s):

£ **SEN Min** for Head of VI and SENCO posts as defined on the attached staffing structure.

6.4 Allowances only payable to unqualified teachers

6.4.1 Unqualified teacher allowance

The governing body will pay an unqualified teachers' allowance to unqualified teachers when the governing body considers their basic salary is not adequate having regard to their responsibilities, qualifications, experience and any recruitment difficulties. The value of the allowance will be determined according to the individual circumstances, in line with the statutory criteria below:

- the teacher has sustained additional responsibility focused on teaching and learning and requiring a teacher's professional skills and judgement; or
- the teacher has qualifications/experience which bring added value to role.

6.5 Allowances/payments available for support staff

There are several additional allowances/payments made to support staff, as defined in the collective agreement with recognised trade unions which is known as the Employment in Hampshire County Council agreement, or EHCC 2007. The purpose of this section 6.5 is to set out which of these payments apply in this school. The contents of this section do not provide a separate entitlement contractually or otherwise beyond those entitlements contained within the collective agreement (EHCC 2007). Any amendment to that agreement overrides the contents of this section 6.5.

6.5.1 Night working, weekend working and shift working

Weekend, night and shift working payments will only be paid to staff up to and including Grade E. These payments may also be paid to staff graded above Grade E in the following circumstances:

- where it is a critical business requirement that an essential service is delivered out of office hours; or
- where staff are required to participate in a regular and frequent standby rota and are called out whilst on standby.

The arrangements described below reflect the only arrangements for which the payments specified will be made. Where staff are entitled to receive an enhanced rate of pay, only ONE entitlement will be paid, namely shift allowance or weekend enhancement or night working, for the same hours worked.

a) Definitions

Nights are defined as those hours worked between 22.00 to 07.00 on Monday, Tuesday, Wednesday, Thursday and Friday.

Weekend working can take place on a Saturday which is taken as 00.00 to 24.00 (Saturday), or Sunday which is taken as 00.00 to 24.00 (Sunday).

Rotating shifts are defined as any work pattern where the total period covered by the shifts is 24 hours, e.g.:

- three shifts on a rota basis covering 24 hours including a night shift over 5 or 6 days a week, such as Monday to Friday or Tuesday to Sunday; or
- three shifts on a rotating basis covering 24 hours including a night shift over 7 days a week, such as Sunday to Sunday earlies from 06.00 to 14.00, lates from 14.00 to 22.00, nights from 22.00 to 06.00.

Alternating shifts are defined as any work pattern where the total period covered by the shifts is 11 hours or more, in any 24 hour period, and there are at least 4 hours between the start time of the earliest and latest shift. This is a two shift rota where the span of the shift pattern can be between 11 and 14 hours or more than 14 hours but less than 18 hours.

b) Rates of pay for night or weekend working where employees are not receiving rotating or alternating shift allowance

Revised rates for weekend working and overtime were introduced in 2011, following an exercise to vary individual contracts of employment for those staff who might reasonably be expected to work hours covered by the changes. Those rates do not form part of a collective agreement with the trade unions.

For those staff who may be asked or required to work at weekends but have not been asked to vary their contract, the manager and the employee will need to discuss the arrangements on the basis of the post-2011 rates.

The rates of pay are shown in Table 9 below.

c) Rates of pay for employees on a rotating or alternating shift where the shift is a regular and permanent feature of their working arrangements

The enhancement outlined in the table below will be paid on all hours worked. No additional payments can be claimed as outlined in the table as the shift allowance is deemed to cover the “unsocial” nature of the work. Shift payments will be paid during holidays, paid maternity leave (pro rata to the shift working worked and paid during the qualifying period) and when in receipt of pay during sickness absence in accordance with the normal entitlement.

Shift Type	Criteria	Allowance
Rotating Shift (a)	Three shifts on a rotating basis covering 24 hours including night shifts over 5 or 6 days a week e.g. Monday to Friday or Tuesday to Sunday	17%
Rotating Shift (b)	Three shifts on a rotating basis covering 24 hours including night shifts over 7 days a week – e.g. Sunday to Sunday Earlies 06.00 to 14.00 Lates 14.00 to 22.00 Nights 22.00 to 06.00	20%
Alternating Shift (a)	Where the total period covered by the two shifts is between 11 and 14 hours in a 24 hour period starting at least 4 hours apart	12.5%
Alternating Shift (b)	Where the total period covered by the two shifts is more than 14 hours in a 24 hour period starting at least 4 hours apart	14%

Table 9: Shift payments

6.5.2 Stand-by, sleeping in allowances and call out payments

Some areas of work require staff to be available either at home or at their place of work to be called on if required to deal with emergency or unusual situations.

a) Stand-by

The governing body does not currently have any posts which meet the criteria as set out in the EHCC 2007 agreement for the payment of stand-by allowances. The governing body will regularly review whether these criteria are met and if payments are due, these shall be made in accordance with the EHCC 2007 agreement.

b) Call out – not on standby

There will be occasions when an employee is not on standby but nevertheless gets called out at short notice to attend work on site in response to an

unplanned or emergency situation, for example a caretaker responding to the police with regard to a break-in on site.

When an employee NOT on standby is required to attend work this will be paid at the appropriate hourly rate for all hours worked, excluding normal travel time to standard place of work.

Call out rate for those not on standby rota: £25.00 per occasion

c) Sleeping In

The governing body does not currently have any posts which meet the criteria as set out in the EHCC 2007 agreement for the payment of sleeping in allowances. The governing body will regularly review whether these criteria are met and if payments are due these shall be made in accordance with the EHCC 2007 agreement.

6.5.3 Acting up allowances

The circumstances in which such arrangements might attract payment are covered in Hampshire County Council's salary policy. Typically employees will act up into a higher graded role for at least one month to attract payment. Where an employee takes on additional responsibilities that are not acting up then the governing body, as advised by the headteacher, needs to assess whether the employee can accommodate the duties within the normal range of hours and consider whether the circumstances are exceptional to warrant consideration of a payment under the special recognition scheme (as outlined in section 6.5.7) and not as an acting up allowance.

6.5.4 First aid allowance

A headteacher may designate a first aider, from amongst staff who hold a qualification approved by the HSE, to provide first aid to staff and others at their school as necessary. They may also take delegated responsibility for the checking and maintenance of first aid resources – medical box, information, updating of local procedures, etc. The designated first aider will receive the first aid allowance of £120 per annum.

This allowance is not payable to qualified first aiders or persons appointed to look after checking and maintenance of first aid resources – medical box, information, updating of local procedures, etc, who are not designated as a first aider for their school, i.e. holding a first aid certificate alone does not entitle an employee to the first aid allowance.

6.5.5 Working from home allowance

Working from home will only be allowed where:

- an appropriate risk assessment will be carried out before home working commences and mechanisms put in place to ensure that the employee is appropriately supported;
- it has been established that such working will not unreasonably impact on the employee's health and safety; and
- there are suitable facilities at the employee's home to effectively carry out the role.

An allowance for working from home will only apply where:

- the conditions above are met;
- home working is a management requirement;
- home working is a requirement of the job;
- the employee does not have a work space in the school's premises;
- the employee fulfills the majority of his/her duties at home.

Where the criteria above are fully satisfied, an allowance of £700 per annum will be paid to the employee in twelve equal installments with the employee's salary. This payment will be subject to income tax and national insurance deductions.

6.5.6 Overtime and additional hours

Table 11 sets out the rates for overtime and additional hours which apply since 2011. Additional hours are those hours worked which are above the employee's contracted hours in that contract, but which fall before 37 in anyone week. Overtime hours are those hours worked which are above 37 hours per week in that contract. Overtime rates will not be paid in conjunction with night, shift or weekend working payments for any grade of employee (only the higher rate of the two can be claimed).

These rates do not form part of the EHCC 2007 agreement as negotiations with recognised unions failed to reach agreement. Employees who were employed at the time of this change and who were claiming overtime were asked individually to vary their contract of employment.

Type	Days	Time	Additional Hours*	Overtime#
Days	Mon-Fri	07:00 – 22:00	Time	Time
Nights	Mon into Tue Tue into Wed Wed into Thu Thu into Fri	22:00 – 07:00 22:00 – 07:00 22:00 – 07:00 22:00 – 07:00	Time and a third	Time and a half
Nights	Fri	22:00 – 24:00	Time and a third	Time and a half

Weekend	Saturday	00:00 – 07:00	Time and a third	Time and a half
Weekend	Saturday	07:00 – 22:00	Time	Time and a half
Weekend	Saturday	22:00 – 24:00	Time and a third	Time and a half
Weekend	Sunday	00:00 – 24:00	Time and a half	Time and a half
Nights	Monday	00:00 – 07:00	Time and a third	Time and a half
Bank Holidays	There are normally 8 public holidays <ul style="list-style-type: none"> • Good Friday • Easter Monday • Early May Bank Holiday • Late May Bank Holiday • August Bank Holiday • Christmas Day • Boxing Day • New Years Day (Where a public holiday falls on a Saturday or Sunday then the Council will normally designate the next one or the following day as the designated 'public holiday'.)	00:00 – 24:00	Double time plus an entitlement to time off in lieu at a later date.	Double time plus an entitlement to time off in lieu at a later date.

Table 11: Rates of pay for additional hours, overtime hours and night and weekend working

6.5.7 Special recognition scheme

The governing body may recognise exceptional performance on a particular project or element of work by making a one-off payment under this scheme. An award may be made of up to 10% of an employee's basic salary.

6.5.8 Market supplements

Where there is specific difficulty in recruiting and/or retaining a certain category of support staff, the governing body will give consideration to the use of market supplements, subject to statutory and local criteria being met.

6.6 Holiday pay payments

In limited and exceptional circumstances, an employee may be entitled to an additional payment in respect of holiday pay, to ensure that they will not be financially worse off during periods of statutory annual leave (the minimum annual leave entitlement set by legislation, i.e. 20 days). This applies when a teacher or member of support staff submits a relevant claim, in which case an additional holiday pay payment may be made in addition to that claim, paid in

the same month in which the relevant claim is paid. The relevant claims which may qualify for a holiday pay payment are limited to:

- Overtime or additional hours
- Sleep in payments
- Call out
- Standby fee
- Shift premiums
- Out of school learning activities (booster classes or one-to-one tuition)
- Continuing professional development, consultancy, seconded headteachers and Initial Teacher Training activities (paid via professional duties)

Where a holiday pay payment is due, it will be calculated on the following basis:

- Teachers: a payment of 20/195 of the value of the relevant claim.
- Support staff: a payment of 20/261 of the value of the relevant claim.

7. Overpayments

The governing body and/or local authority will seek to recover all overpayments. The process the school will follow is set out in the Procedure for recovery of overpayments.

Where a pay deduction is required to recover an overpayment of wages or expenses, there is no requirement for an employer to obtain a written mandate from the employee, but in this situation the governing body will seek to obtain the employee's agreement.

Where the governing body and/or local authority has incorrectly told a new employee, orally or in writing, that they will receive a specific payment and the employee has accepted a job on that basis, the governing body and/or local authority will review whether to serve notice of a change in contract to correct the error. Education Personnel Services will provide further advice in such situations.

8. Appeal arrangements

The arrangements for considering appeals are as follows:

1. A member of staff may appeal in relation to his or her pay on the grounds specified in (2) below.
2. The grounds for appeal are that the person or committee by whom the decision was made:
 - a. incorrectly applied any provision of the relevant terms and conditions of service;

- b. failed to have proper regard to statutory guidance, such as Teacher Standards;
- c. failed to take proper account of relevant evidence;
- d. failed to consistently apply the school's pay, or performance management policy;
- e. took account of irrelevant or inaccurate evidence;
- f. was biased; or
- g. otherwise unlawfully discriminated against the member of staff.

An issue raised as a pay appeal cannot then be raised again as a grievance.

3. Employees who are dissatisfied in relation to their pay have a statutory right to raise a formal complaint about that decision, which is termed a grievance. The process defined within this section meets the statutory requirements for raising a grievance and therefore an issue raised as a pay appeal cannot then be raised again under the school's formal Grievance Procedure.

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Appendix 1: School timetabled teaching week (STTW)

[L:\2020-21 - Toyndee School - STTW 202021](#)

Appendix 2: Staffing structure for the school

[L:\2019 - 20 - Toyndee School – Staffing Structure September 2020.docx](#)

Appendix 3 – 5: Not relevant to this policy

Appendix 6: Headteacher salary related to September 2015 pay arrangements

The table below shows the salary values for headteachers who, in September 2015:

- a) were paid at the top of their range, which was set at the top of the School Group Size AND
- b) did not receive a cost of living award.

In these circumstances the headteacher was entitled to receive a cost of living award in subsequent years and is entitled to receive a further cost of living award in September 2020 to be paid on the value indicated in the final column below.

Head-teacher group	Maximum salary within headteacher group (September 2019)	Headteachers paid under 2013 STPCD or earlier (i.e. 7 point range on 43 point range) would be on salary point:	Headteachers paid under 2014 STPCD or later (i.e. 13 point range on 85 point range) would be on salary point:	Value of salary with effect from 1 September 2020 – inclusive of 2.75% cost of living award
1	£61,808	18	35	£63,508
2	£66,517	21	41	£68,347
3	£71,590	24	47	£73,559
4	£77,048	27	53	£79,167
5	£84,976	31	61	£87,313
6	£93,732	35	69	£96,310
7	£103,334	39	77	£106,176
8	£114,060	43	85	£117,197

